

# BOMBARDIER

TRANSPORTATION  
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To Whom It May Concern,

**Bombardier Transportation Reference Letter for Anchor Concrete –  
Kingston Monorail Test Track**

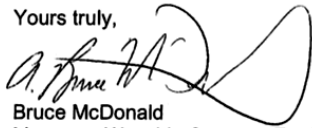
Anchor Concrete Products completed a subcontract with Bombardier for the manufacturing of 1.86km of precast concrete beams for Bombardier Transportation's Kingston Monorail Test Track. The test track is a high speed (90 km/h) track with high speed and low speed curves, crossover alignment and maintenance facility and is being built to quality Bombardier's new fleet of Innovia Monorail 300 vehicles.

The workmanship of the beams was very impressive and the Project was completed without any major incidents or claims. The dimensional tolerances that Bombardier imposed upon Anchor were very challenging, and aside from a few expected minor non-conformances that were all resolved quickly and efficiently, the beams met or exceeded the required tolerances. The most challenging part of this contract was the manufacturing of the curved beams and more specifically the transition beams. The transition beams contained a variable radius and a variable superelevation, but required the same tolerances as the straight beams. The development of the method to measure the beams was also a challenge that Anchor Concrete Products approached fully. It should be considered a significant accomplishment on the part of Anchor Concrete to have these precast beams arrive at site and fit accurately and precisely. Anchor Concrete should be commended for their success in meeting this challenge.

Anchor Concrete was heavily involved during the early design stage of the project, and was able to provide helpful insight and recommendations to improve the overall design and cost of the project. Their ability to work with Bombardier and to work with other subcontractors to Bombardier proved to be very advantageous and helped streamline and solve many issues on the project.

Anchor Concrete conducted their work in a very professional and proactive manner and were always looking for the most innovative and efficient solutions to issues that were presented. This project is a great example of the exceptional engineering and manufacturing capability of Anchor Concrete Products. Anchor Concrete Products should be very proud of what they accomplished and understand that they were a large part in making the Kingston Monorail Test Track Project a success.

Yours truly,



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